



Kiewit

September 5, 2013

To whom it may concern:

I am writing to you regarding Rick Merante. I have known Rick personally for over ten years, and have always known him to be an experienced, organized, responsible, and highly motivated individual. I believe that his skills and experience make him an excellent candidate for employment in anyone's organization.

Since meeting Rick ten years ago, he always has had a consistent ethical approach of doing business. Rick has always found ways to improve cost and schedule for his customers. Additionally, he has never over-promised or under-delivered on a project for Kiewit.

During the time I have known him; Rick has been active in our Industry and is well respected by his peers, and everyone that I have encountered that has conducted business with him. It is clear that Rick is a true professional and always gets the job done.

If you have any further questions, please feel free to contact me by phone or email.

Regards,

Michael M. Gomez

Sponsor

KIEWIT INFRASTRUCTURE WEST CO.

10704 Shoemaker Avenue
Santa Fe Springs, CA 90670
O: 562-946-1816, Ext. 1140
M: 562-755-4140
E: Mike.Gomez@Kiewit.com