

August 12, 2016

Mr. Rick Merante  
**A.R. Merante Corporation**  
25350 Magic Mountain Parkway  
Suite 300  
Gateway Plaza, California 91355

Re: Jacobs West Coast Operations Golf Tournament

Dear Rick:

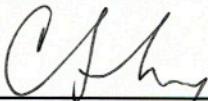
We would like to extend our sincere appreciation to your organization for sponsoring and participating in the Jacobs West Coast Operations Golf Tournament. Everyone we talked to had an enjoyable time and it would not have been possible without our sponsorship contribution and overall support.

Our goal will be to try and make the golf tournament an annual event for Jacobs, with a commitment to continue to work with our valued suppliers and subcontractors that continue to support our efforts with the projects we execute.

As I stated in my initial communication, these types of events cannot be successful without the support and contributions provided by companies like A.R. Merante Corporation. We would like you to accept the enclosed gift as a simple thank you for your contribution to the success of the Jacobs Golf Tournament and are hopeful that we will be able to count on your company's support and participation in next year's Jacobs West Coast Operations Golf Tournament.

We wish you continued good business and a safe future.

Respectfully yours, Jacobs Golf Tournament Steering Committee



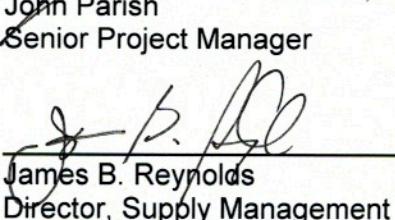
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Chris Shadley  
Director, Business Development



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John Parish  
Senior Project Manager



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James B. Reynolds  
Director, Supply Management